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Quality Infrastructure in the Public Interest

Delivery of Sustainable, Transparent, and Inclusive Infrastructure

3rd OECD Forum on Governance of Infrastructure

26 March 2018, OECD Headquarters, Paris

DRAFT AGENDA

This annual Forum brings together practitioners from across the infrastructure policy spectrum – infrastructure planners from finance and sectoral ministries, regulators, PPP managers, etc., as well as representatives of the private sector, investors and civil society – to exchange experience on how to overcome governance bottlenecks and strengthen the management of infrastructure from conception to delivery.

9:30-10:00 Opening remarks

<u>Chair</u>: **Mr. Thomas Barrett**, Senior Fellow at the Brookings Institution (Non-resident), Director Emeritus of the European Investment Bank (EIB) and Minister Emeritus of the EU Delegation to the United States.

- Deputy Secretary-General, Ms. Mari Kiviniemi, OECD
- Vice President Mr. Hartwig Schafer, Global Themes, World Bank Group

10:00-10:45 Session 1: Introduction - Mapping governance and policy issues across the infrastructure policy cycle

This session will discuss the issues that policymakers need to take into account in order to ensure that infrastructure investment achieves its strategic objectives and delivers real benefits to users and citizens. While the sector is vulnerable to policy capture, economic uncertainty, financial and technical complexity and sometimes corruption, the multiplicity of public and private stakeholders involved in infrastructure delivery can also lead to the public interest being undermined. What policy steps can policymakers take to strengthen governance and reinforce the expected return on an infrastructure strategy?

- Mr. James Stewart, Vice Chair and Head of Brexit, KPMG, UK
- **Mr. Vitor Gaspar**, Director, Fiscal Affairs Department, International Monetary Fund

10:45–11:00 Key note on G20 Presidency: Mr. Ariel Sigal, Chief of Cabinet of the Ministry of Treasury, Argentina

11:00-11:30 Coffee

11:30-13:00 Session 2 : Consultation for inclusive infrastructure

Transparent and inclusive systems for stakeholder consultation are an essential component of most areas of public policy today. In the infrastructure sector, the current mechanisms either do not fully capture the public interest or influence policy decisions in a meaningful way, and seem frequently to turn into delays, confrontation, and inferior results. This session will explore examples of how public participation has been successfully managed in a way that enhanced the legitimacy and accountability of the investment decision and contributed to delivery of sustainable, inclusive infrastructure.

- Ms. Deborah L. Wetzel, Senior Director, Governance Global Practice, World Bank Group
- Mr. Alberto Alemanno, Jean Monnet Professor of EU Law, HEC Paris and Global Professor of Law, NYU School of Law
- **Mr. Tarick Gracida**, Head Communication Initiative #DatosEnLaCalle Mexico, Global Initiative for Fiscal Transparency (GIFT) Network
- **Ms. Monika Ollig**, Federal Ministry for the Environment, Nature, Conservation, Building and Nuclear Safety, Germany

Discussant: **Mr. Eugene Zhuchenko**, Executive Director, Long-Term Infrastructure Investors Association

13:00-14:30 Lunch

14:30-15:30 Session 3 : Smart solutions – can new technologies and digitalisation improve infrastructure governance?

Digitalisation is having a dramatic impact on all aspects of public policy, notably on investment priorities. New technologies, such as high speed broadband and blockchain, offer the possibility to share information in a way that is fast, safe and traceable, thereby raising and potentially resolving numerous governance challenges that infrastructure policymakers face, including data disclosure, open contracting, financial sourcing and standardisation in procurement. The session will look at how improved policy and governance of technology issues can help to improve infrastructure policymaking from the planning to delivery phases, with a particular emphasis on improving transparency, information access and disclosure. The session will also look at the challenges that the digital revolution brings for policymakers.

- **Ms. Barbara Ubaldi**, Head of the Digital Government and Open Data Team, Reform of the Public Sector Division, Directorate for Public Governance, OECD
- **Ms. Karine de Fremont**, Director, Department for Urban Transition and Mobility, Agence Française de Developpement
- Mr. Christophe Dossarps, CEO, Sustainable Infrastructure Foundation

15:30-16:00 Coffee

16:00-17:15 Session 4 : How evidence-based decision making can help deliver infrastructure in the public interest

Good policies depend on good evidence. This session will look at the data weaknesses that currently inhibit decision-making at both international and domestic levels. These gaps relate to both assessment of needs, evaluation of performance, financial resources and value for money, as well as institutional capacity. Better data has a clear value for government and the private sector with respect to strategic planning, prioritisation, delivery mode choice and monitoring. Improving the availability of reliable, objective infrastructure data would also have benefits for many other stakeholders, including investors, civil society, regulators and auditors.

This session will build on recent discussions at the G20/OECD Taskforce on Long Term Investment Financing on how to advance research on financial regulation, financial performance, economic impact analysis, as well as on environmental, social and governance (ESG) criteria.

Moderator: Mr. Raffaele della Croce, Long Term Investment Manager, Directorate for Financial Affairs, OECD

- Mr. Christopher Heathcote, CEO, Global Infrastructure Hub
- Mr. Keith Waller, Senior Advisor, Infrastructure and Projects Authority, UK
- Mr. Paddy Howard, Department for Public Expenditure and Reform, Ireland
- **Ms. Chiara Assunta Ricci**, General Inspectorate for Economic Affairs, Ministry of Economy and Finance, Italy

Discussant: Mr. Gerd Schwartz, Deputy Director, Fiscal Affairs Department, IMF

17:15-17:45 Session 5: Responding to emerging trends in infrastructure governance: the way forward

The final session will consider emerging challenges facing infrastructure governance and suggest priorities for OECD and the international community more generally. Speakers will include:

- Mr. Ralph Eley, Head of Asset Management for the Infrastructure Debt, Allianz Global Investors
- Mr. Christopher Heathcote, CEO, Global Infrastructure Hub
- **Mr. Salim Bensmail**, Director, Mission d'appui au financement des infrastructures (Fin Infra), Ministry of Finance, France
- Ms. Deborah L. Wetzel, Senior Director, Governance Global Practice, World Bank Group
- Mr. André Laboul, Senior Counsellor, Directorate for Financial Affairs, OECD
- **Mr. Andrew Davies**, Senior Counsellor, Directorate for Public Governance, OECD

17:45-18:00 Session 6 : Summary and next steps

• M. Marcos Bonturi, Director for Public Governance, OECD

18:00 Cocktail for participants hosted by the Long Term Infrastructure Investors Association (LTIIA)

MEETING INFORMATION

Registration Form

All Delegates must complete the attached registration form and return it to the Secretariat (laetitia.christophe@oecd.org) ahead of the meeting.

Accommodations

Delegates are responsible for their own accommodation. Information on hotels close to the OECD at special rates and our online booking system can be found at: http://www.oecd.org/site/conferencecentre/hotels-close-to-oecd.htm

Meeting Location

The meeting will take place at the Conference Centre at OECD Headquarters – *Château de la Muette* – which is located at: 2 rue André Pascal in the 16th *arrondissement* (district) of Paris. The closest metro station is "*La Muette*" on line 9 or "*Boulainvilliers*" or "*Henri Martin*" on line C of the RER. More information on getting to the OECD can be found at: http://www.oecd.org/site/conferencecentre/gettingtotheoecd.htm

Security and Badges

Please be advised that OECD Headquarters is a secure complex. Badges can only be issued to registered Delegates, and a passport or national identity card is required in order to receive a badge. Delegates must go to the main entrance and pass through the security checkpoint in order to pick up badges. Please allow up to 15 minutes to complete these formalities.

Reception

Participants are kindly invited to a cocktail reception on Monday 26 March after the Forum, hosted by the Long Term Infrastructure Investors Association (LTIIA).

Simultaneous Translation

Simultaneous translation between English and French, the OECD's two official languages, will be available throughout the meeting. Any delegation/participant wishing to have interpretation into or out of a language other than English or French is requested to notify the Secretariat (<a href="latest:late

Wi-Fi Internet Access and Business Centre

The OECD Conference Centre features complimentary Wi-Fi Internet Access throughout its facilities. Internet access is available in the *Espresso Café*. There is also a Business Centre located in the Conference Centre offering complimentary desktop computers with standard Microsoft Office software, Internet connections and printers.

Delegates are asked to use #OECDsbo when Tweeting.

Contacts

If you have any questions please do not hesitate to contact: laetitia.christophe@oecd.org

For further information, please visit: http://www.oecd.org/gov/oecd-forum-on-governance-of-infrastructure-2018.htm

