

# Growing positive social impact



## What is a impact-driven enterprise?

At the EIF, these three values must all be present

## Intentionality

The enterprise must have a *clear purpose* in providing entrepreneurial solutions to societal problems and must also state this purpose transparently in their *business strategy* 

## Profitability

The enterprise must seek impact in a *commercially profitable* manner – meaning that there needs to be a clear *positive correlation* between the *impact* they pursue and their *economic value creation* 

## Scalability

The enterprise must in addition display a clear *commercial drive* to seek financial sustainability and be able to *manage growth* in time – in a way which still holds true to its social impact business model

## The rise of social impact investing

## The world is changing

In order to foster a sustainable future in line with the United Nations SDGs; *sustainable investment* is also on the increase

## "Doing good" is also a commercial opportunity

Social enterprises are breaking free of their exclusive associations with charitable or philanthropic entities. The truth is that the majority of *social impact investors seek competitive, market-rate returns* 

## New investors are moving in

As a result, the social impact space is drawing *new and diversified investor* attention. In a still quite nascent sector, these investors will shape the ecosystem



The social impact opportunity

## A selection of EIF VC-backed impact-driven enterprises

Impact is a *strategy* that is achieved through technology-enabled companies active in all verticals.









Inclusion & Civictech

## The EIF's experience in the social impact space

Over
10
Years in the social space

€2.4bn

Of current available resources

€958m

Deployed so far

...and specifically in the social impact venture capital space... €505m

Committed to equity funds

37
Managers

600+
Impact-driven
companies financed,
and counting

## The EIF's approach to developing equity ecosystems

*The aim:* 

### Building the ecosystem and diversifying investor base

*The role:* 

*Market developer* 

Market catalyst

Market access

*Investing in:* 

New teams, markets, segments

Funds with unrealized track records

Funds with proven track-records

Benefits:

- Investments in untapped opportunities
- First mover in emerging markets and sectors
- Structuring input and best practice
- Providing a quality seal

- Long-standing relationships with managers
- Extensive deal visibility
- Enviable access to oversubscribed funds

Higher risk funds

Institutional grade funds

The EIF's social impact expertise

#### 1

## Inside EIF's impact portfolio

Social Venture Fund II: German Ananda's second impact fund



### Key facts

### Founded 2010

#### **Fund Size**

Social Venture Fund II: EUR 22m Ananda Impact Fund III: EUR 50.4m

#### **EIF** investment

In SVFII: EUR 10m IN AIF III: EUR 15.2m

### **Investment stage focus** Seed, early stage venture

**Location**Munich, Germany
London, UK

### Strategy & USPs

- Founded by Florian Erber and Johannes Weber, VC investors and serial entrepreneurs *dedicated to solving environmental and societal problems*
- Investing in a companies at an *early stage* (Seed / Pre Series A / Series A) & looking for *mission-driven entrepreneurs* who want to build outstanding impact companies.
- Overall, Ananda currently holds a portfolio of 27 companies
- Investment range:  $\epsilon 2m \epsilon 7m$
- Ananda is also able to offer *syndicated* rounds of up to € 20m thanks to its networks of international partners

### Some portfolio highlights



60,000 successful mental health treatments



76,000+ pupils taught

media4care

250,000+ seniors

reached

Find out more about Ananda's latest market insights <u>here</u>

The EIF's social impact expertise

## Inside EIF's impact portfolio

Citizen Capital: a leading impact-driven private equity fund in France



### Key facts

#### **Founded**

2008

#### **Fund size**

Citizen II: EUR 42.9m

Citizen III: EUR 72.9m (and raising)

#### **EIF** investment

Citizen II: EUR 15m Citizen III: EUR 30m

#### **Investment stage focus**

Early stage to growth

#### Location

Paris, France

### Strategy & USPs

- Laurence Mehaignerie and Pierre-Olivier Barennes, the co-founders of Citizen Capital are strong advocates of social impact
- Investing over a broad range of themes including *life essentials* (health, aging,...) human empowerment (Education, Employment, Civic tech...) and environmental transition (circular economy, low carbon models...)
- Citizen Capital offers a combination of strategic, financial, operational guidance to the companies in which they invest
- Currently holds a portfolio of *15 companies*
- DPI: 0.97x (O3 2022)
- Investment range:  $\epsilon 400k \epsilon 5m$

### Some portfolio highlights



650,000 apprentice

readers

**Clever Connect** 

7 million registered

users

**DPENCLASSROOMS** 2 million monthly users

NASKEO 60,000+ green gas heated

homes in 2020

Find out more about Citizen Capital's latest market insights here

## SIA's impact performance

Although many of SIA's funds are still deploying their money, looking at thematic impact multiples, we see some already promising impact data

Looking at SIA portfolio companies active in the sector of

These companies are collectively achieving an impact target of

One example SIA portfolio company is

Education

0.96

This means that these companies have so far achieved 96% of their set targets



Helping over 1,800 schools collaborate & share information

## SIA's impact performance

Although many of SIA's funds are still deploying their money, looking at thematic impact multiples, we see some already promising impact data

#### Healthcare



Example media4care

Digital care services used by over **250,000 seniors** across Germany

#### Environment



Example



Over 21 thousand
portions of food
saved from being wasted
via a food sharing app

#### **Employment**



Example Clever Connect

Helping over **2,000**companies across France
acquire talent in a
digitalised way

#### Social inclusion



Example L i T A .co

Over 11 thousand jobs created or secured

#### Food & agriculture



Example Meatable

Researching porcine & bovine induced pluripotent stem cells – with go-to-market scheduled for 2025

## What is impact of an impact-driven enterprise?

Using the theory of change to define a measurable impact

An example media4care

**Inputs** 

Resources invested in the activity

**Outputs** 

(in)direct and tangible products from the activity Outcomes

Changes resulting from the activity

Impact

Outcomes adjusted from what would have happened anyway (all else being equal)

A Germany based developer of innovative tablet software as well as a range of special media to improve the wellbeing and individual care of senior people, especially with dementia.

Development & R&D into dementia care software for tablet devices

Tablet software and content to encourage engagement and non-medical therapy among senior users and caregivers

People suffering from dementia – as well as their caregivers – are better able to manage their lives Reduced
marginalization of
dementia patients —
who are able to have
a better quality of life

## EIF impact performance methodology

Step 3

Monitor

multiples

achieved at

company and

portfolio level

progress and

*share the impact* 

3 steps to track the positive correlation between financial value and social impact, overseen by an Advisory Committee

#### Step 1

Define 1 to 5 impact indicators per portfolio company

Social **Impact** Fund Company X **TARGET** 

#### Step 2

Set a quantifiable target on each impact indicator, at the moment of the investment as well as a weighting

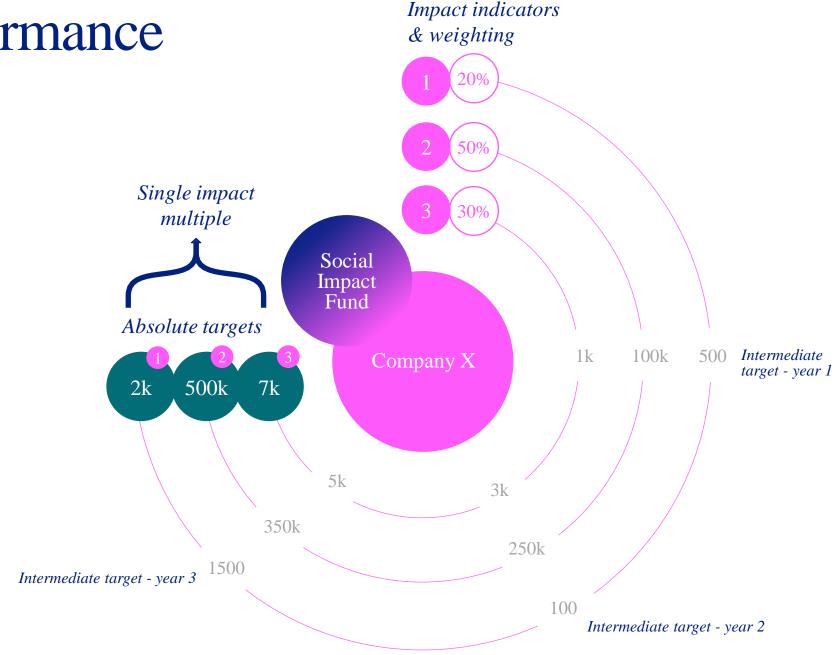
## EIF impact performance methodology

An example

#### Company X

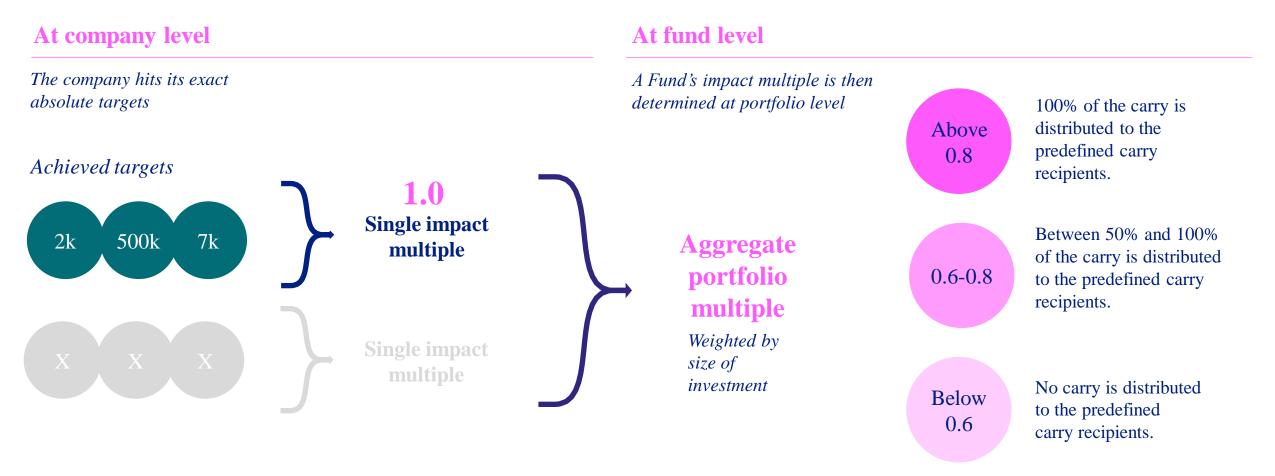
A food sharing app that helps neighbourhoods cut down on waste and create a sense of community

- 1 Tonnes of food saved
- Number of active app users
- 3 Number of food sharing interactions



## EIF impact performance methodology

Assessing the impact & determining the carry



### What's in it for...

#### The GPs

Sell and deliver an investment strategy that *positively correlates* financial value and positive impact.

To count among the *few GPs worldwide* to sign in for such an impact-based incentive scheme.

EIF was the first DFI in the market to systematically require impact-based carry schemes for its impact portfolio.

### The portfolio companies

Impact metrics become part of the investor's dashboard, leading to an *alignment of interest* across the value chain.

A clearly defined methodology building *flexibility* for the founder and the investor's dialogue while also providing for a rigorous *monitoring* of the impact achieved.

## Annex: Calculating an impact portfolio multiple

Typical fund Impact measurement in Year 4					
Company	Indicator multiple	Weighting	Company Impact multiple	Amount invested (in EUR)	Portfolio Impact multiple
Company 1	0.2	1/3	0.23	500,000	
	0.3	1/3			
	0.2	1/3			
Company 2	0.3	50%	0.30	750,000	
	0.3	50%			
Company 3	0.15	75%	0.14	650,000	
	0.1	25%			
Company 4	0.5	40%	0.66	1,250,000	
	0.75	40%			
	0.8	20%			
Company 5	0.25	33%	0.31	1,000,000	
	0.3	33%			
	0.4	33%			
Company 6	0.2	40%	0.35	450,000	
	0.4	30%			0.37
	0.3	10%			
	0.5	10%			
	0.7	10%			
Company 7	0.1	25%	0.23	400,000	
	0.2	25%			
	0.3	50%			
Company 8	0.4	1/3	0.33	800,000	
	0.4	1/3			
	0.2	1/3			
Company 9	0.5	40%	0.52	750,000	
	0.6	40%			
	0.4	20%			
Company 10	0.25	50%	0.33	1,000,000	
	0.4	50%			
Company 11	0.45	100%	0.45	600,000	
Company 12	0.15	50%	0.34	900,000	
	0.4	20%			
	0.65	20%			
	0.5	10%			